WELCOME
to the University of Arizona

April 6, 2017
Ann Weaver Hart, President
OVERVIEW: KEY AREAS OF ACHIEVEMENT
(Among many) for this afternoon

- STUDENTS — initiatives and successes
- SUCCESS PLANNING — policy and structural changes
- FINANCE — budget changes, new infrastructure
- HEALTH AFFAIRS — new strategies and successes
- PHOENIX CAMPUS — planning, efforts in progress
- GOVERNMENT AND COMMUNITY RELATIONS
- UA FOUNDATION RELATIONS — Development, Arizona NOW
- ATHLETICS — people and infrastructure
STUDENTS
Focused on Student Success

• Guaranteed Tuition
  • Predictability for families
  • Encourages graduation
• Student Outcomes
  • Revolutionizing teaching practices
  • Distance, continuing, professional education
  • Workforce development
• UA Bookstores as Drivers of the Student Experience
  • Inclusive access
  • Cost
STUDENTS

• Student Engagement
  • Unique national model
  • Office of Student Engagement
  • Faculty Committee
  • 60% graduate with transcript notation
  • 450 certified experiences
  • Career impact: 92% of employers rate UA graduates as having the skills needed to succeed
STUDENTS

- Personalized Student Data
  - Civitas as premier partner
  - Leveraging data for early interventions
- UA Online
  - 350 new courses
  - 28 new undergraduate, 24 graduate degree offerings
  - Corporate partnerships
  - Top 25% of undergraduate programs, U.S. News & World Report
STUDENTS

- Funding Support
  - Fundraising for student success: SALT Center, Greek Heritage Park, Bear Down Student Success District
  - $18M raised since 2012
  - Student veterans, Greek Centennial
- Health and Safety
  - AAU Campus Climate Survey
  - Tobacco-free campus
  - Healthier Campus Initiative
  - Campus Pantry
STUDENTS

• Diversity Increases
  • Up from 39.5% to 42%

• Enrollment Increases
  • Overall: up 8.5% since 2012
  • Transfer: up 11% since 2012
  • Transfer pathways for community college: up 1,004%
  • Met ABOR 2016-17 goals

• Retention Increases
  • Steady increases 2012-15
  • On track to reach 83.7% in 2017
<table>
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<tr>
<th>Success Planning</th>
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<td><strong>Never Settle Strategic Plan</strong></td>
<td>• Reshaped UA direction</td>
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| **University Personnel Policies & Initiatives** | • Promotion and tenure  
  • Cluster hiring |
| **Academic & Research Centers** | • Defense and Security Research Institute  
  • Center for Regional Food Studies  
  • Transportation Research Institute  
  • Eight UAHS Centers |
| **Research & Community Impact** | • TLA  
  • Uber  
  • 77% more new awards  
  • MAP Dashboard |
| **International Partnerships** | • UNAM, Oman, Dubai, United Arab Emirates, Mexico  
  • Qingdao microcampus, 10 microcampuses pending |
SUCCESS PLANNING

• Never Settle
SUCCESS PLANNING

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SUCCESS PLANNING

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FINANCE
Prioritizing resources to deliver on mission

Buildings and Renovations $1.04 billion/2.7 million gsf.

- Health Sciences Education Building $135M
- McKale Renovation $80M
- Biomedical Sciences Partnership Building in Phoenix $136M
- Old Main renovation $13M
- In progress: Biosciences Research Laboratory $107M, Health Sciences Innovation Building, $165M
- ENR2: A LEED Platinum Building
FINANCE

• Responsibility Centered Management
  • Creating a culture of stability and responsibility
  • Innovation-oriented
• First employee raises since 2007 in 2013 and now 2016
  • Commitment to employee raises in 2017 and 2018
• CAFR Certificate of Achievement
• Increased financial stability—days cash on hand
$1B, 30-YEAR PARTNERSHIP

Banner University Medical Center

Continued partnerships >>
HEALTH AFFAIRS

- Health Sciences Education
  - Medicine-Tucson — more applicants, more selective
  - Medicine-Phoenix — record match years, full accreditation in progress
- Health Sciences Research and Innovation
  - $43M Precision Medicine Initiative
  - Medicine-Tucson — record NIH research awards totaling $126M
HEALTH AFFAIRS

- Health Sciences Outreach
  - Connect 2 STEM
  - “Healthy 2 Be Me” kids camp
  - Partnership with Mexico Border Health Commission
- Philanthropy
  - $12.5M philanthropic commitment to update the Skaggs Pharmaceutical Sciences Center
  - $1.75M in endowed scholarships
PHOENIX CAMPUS
Planning and efforts in progress

- Success Through Public & Private Collaboration
- The University of Arizona
- City of Phoenix
- NAU
- ASU
- Banner Health
- Dignity Health
- Boyer Company
- NRG Utilities
New infrastructure: research, clinical capacity

Health Sciences Education Building
Biomedical Sciences Partnership Building
Arizona Cancer Center
Phoenix Biomedical Campus Garage
PHOENIX CAMPUS

- Degree Programs for Arizona’s Workforce
- Doctor of Pharmacy
- MPH in Public Health Practice
- MPH in Health Services Administration
- MS for Entry to the Profession of Nursing
- Eller Executive MBA and Evening MBA
PHOENIX CAMPUS

- UA-Phoenix Master Plan Update
  - 1.43M GSF Currently on UA-Designated Part of Campus
  - Additional .75M GSF UA Growth Anticipated Next 10 Years
  - 2.2M GSF Total Capacity of UA-Designated Part of Campus
  - Plus 1.2M GSF Future Capacity of Mercado “Mini-Block”
  - Recent Purchase of PBC Bldg 4 for Educational Facility Development
GOVERNMENT AND COMMUNITY RELATIONS

- Office of Government and Community Relations established
- Strengthened Relationships around Arizona
UA FOUNDATION RELATIONS
Integrating missions and activities to enhance fundraising capabilities

• Arizona NOW completed at $1.59B
  • New endowed faculty chairs and scholarships
  • Major gifts supporting the Richard F. Caris Mirror Lab, Fred Fox School of Music, and Haury Program in Environment & Social Justice
• Reorganized enterprise to double fundraising
  • New University Development program
  • New position: UA Foundation CEO and VP of Development
  • Talent Management program
ATHLETICS

Infrastructure and momentum shape innovative programs and engagement

• Personnel
  • Retention Package for Sean Miller and Rich Rodriguez
  • Hiring of David Heeke (Director), Adia Barnes (Women’s Basketball), and Jay Johnson (Baseball)

• Infrastructure
  • McKale Center Renovation
  • Lowell-Stevens Football Facility
  • Ginny L. Clements Academic Center

• National Championships
  • Baseball (2012)
  • Swimming & Diving/Track & Field
A BRIGHT FUTURE

Transition to a new president and opportunities ahead